

PROXY

For the Extraordinary General Meeting of Shareholders (the **EGM**) of Ebusco Holding N.V. (**Ebusco** or the **Company**) to be held at Ebusco, Vuurijzer 23, 5753 SV Deurne, Netherlands, on 26 March 2025 at 13:30 (CET). In-person registration will open at 12:30 (CET).

Name shareholder, _____ (name),
_____ (address),
_____ (postal code and city),
_____ (country),
_____ (if applicable, registration number and name Chamber of Commerce or similar register)

If the shareholder is an entity or partnership: represented by:

_____ (name),
_____ (address),
_____ (postal code and city),
_____ (country),

hereinafter referred to as “the **Shareholder**”, acting in his/her/its capacity as holder of _____
(number) shares in Ebusco, hereby grants a proxy to:

_____ (name)*,
_____ (address),
_____ (postal code and city),
_____ (country),

to represent the Shareholder at the EGM and to speak on behalf of the Shareholder and to vote on the shares in respect of the items on the agenda for the EGM, in the manner set out below.**

* Fill in **J.J.C.A. Leemrijse, civil law notary of Allen Overy Shearman Sterling LLP, Amsterdam office**, or her deputy, with the power of substitution (the **Notary**), if you wish to grant a proxy to the Notary. If no details of the proxyholder are included, it is considered that the proxy is granted to the Notary.

** If it is unclear whether the Shareholder grants a proxy for, against or as abstention regarding an agenda item, it is considered that the proxy is granted in favor of the agenda item.

No.	Agenda	For	Against	Abstain
1.	Opening	N.A.	N.A.	N.A.
2.	Appointment of Mr. Michel van Maanen as member of the Management Board (voting item)			
3.	Appointment of Mr. Wei Duan as member of the Management Board (voting item)			
4.	Appointment of Mr. Chen Li as member of the Supervisory Board (voting item)			
5	Proposal to authorize the Management Board to issue shares, to grant rights to subscribe for shares and to limit or exclude pre-emptive rights (voting item)			
6.	Amendment articles of association of the Company (voting item)			
7.	Closing	N.A.	N.A.	N.A.

Signature:

Place:

Date: 2025

This proxy must be sent to **ING Bank N.V.**, either by mail (ING, Issuer Services, location TRC02.039, Foppingadreef 7, 1102 BD Amsterdam, the Netherlands) or by e-mail (agm.pas@ing.com) and must be received by ING Bank N.V. on 19 March **2025 at 17:00 (CET)** at the latest. This proxy must be accompanied by (i) a copy of the valid identity document of the Shareholder (or its representative(s), if applicable), (ii) a copy of a recent extract of the Dutch Commercial Register (if applicable) and (iii) a confirmation from the Shareholder's intermediary on the number of Ebusco shares held by the Shareholder on the Record Date.