PROXY FORM

For the Extraordinary General Meeting of Shareholders (the **EGM**) of Ebusco Holding N.V. (**Ebusco** or the **Company**) to be held at Ebusco, Vuurijzer 23, 5753 SV Deurne, Netherlands, on 9 October 2026 at 10:00 (CET). In-person registration will open at 09:00 (CET).

Name shareholder, ____ (*name*),
____(*address*),
____ (*postal code and city*),
____ (*country*),

______________(*if applicable, registration number and name Chamber of Commerce or similar register*)

If the shareholder is an entity or partnership: represented by:

____ (*name*),
____(*address*),
____(*postal code and city*),
____(*country*),

hereinafter referred to as "the **Shareholder**", acting in his/her/its capacity as holder of ______________ (*number*) shares in Ebusco, hereby grants a proxy to:
____ (*name*)*,
____ (*address*),
____(*postal code and city*),
____ (*country*),

to represent the Shareholder at the EGM and to speak on behalf of the Shareholder and to vote on the shares in respect of the items on the agenda for the EGM, in the manner set out below.**

***** Fill in **P. Bos** (the **Proxyholder**), Corporate Secretary of Ebusco Holding N.V. if, you wish to grant a proxy to the Proxyholder. If no details of the proxyholder are included, it is considered that the proxy is granted to the Proxyholder.

** If it is unclear whether the Shareholder grants a proxy for, against or as abstention regarding an agenda item, it is considered that the proxy is granted in favor of the agenda item.

No.	Agenda	For	Against	Abstain
1.	Opening	N.A.	N.A.	N.A.
2.	Business Update	N.A.	N.A.	N.A.
3.	Proposal to withdraw the engagement of EY Accountants B.V. in respect of the financial year 2026 and to appoint Cravo, Fortes, Antão & Associados, LDA as external auditor of the Company for the financial year 2026			
4.	Closing	N.A.	N.A.	N.A.

Signature: ………

Place: ………

Date: ………………………………………………… 2026

This proxy must be sent to ING Bank N.V., either by mail (ING, Issuer Services, location TRC02.039, Foppingadreef 7, 1102 BD Amsterdam, the Netherlands) or by e-mail (agm.pas@ing.com) and must be received by ING Bank N.V. on 2 October 2026 at 17:00 (CET) at the latest. This proxy must be accompanied by (i) a copy of the valid identity document of the Shareholder (or its representative(s), if applicable), (ii) a copy of a recent extract of the Dutch Commercial Register (if applicable) and (iii) a confirmation from the Shareholder's intermediary on the number of Ebusco shares held by the Shareholder on 11 September 2026, being the Record Date.